

Module: Command Management

CDR Kurt Sellerberg	Kurt.sellerberg@navy.mil	841-4976
LCDR Jeff Servello	jeffrey.servello@navy.mil	841-1307
LCDR Adam Soukup	Adam.soukup@navy.mil	841-2661

Homework: Assignments are required to be completed before the respective class. Quizzes cover assigned homework, required reading and Computer Based Training and may draw on all previous instruction.

Course Grade Weighting:

CM References:

ALL required readings are located in the N75 Command At Sea Student Folders.

L:N75_Command atSeaStudents\SURFACE COMMANDER'S COURSE\READ BOARD and L:N75_Command atSeaStudents\SURFACE COMMANDER'S COURSE\NAVY WIDE REFERENCES

Topic:	Time Req'd
CM 1 – XO Introduction Seminar	
Homework/Read Ahead Assignments:	
CBT Lesson(s):	
N/A	
Terminal / Enabling Objectives	
TO: CM 2.1 DESCRIBE XO expectations, roles, responsibilities IAW various directives. EO: CM 2.1.1 LIST and DESCRIBE XO responsibility as defined in the SORM. CM 2.1.2 DESCRIBE best practices to manage daily routine. CM 2.1.2.1 DESCRIBE normal inport routine. CM 2.1.2.2 DESCRIBE normal underway routine. CM 2.1.3DESCRIBE best practices in executing messing and berthing inspections. CM 2.1.4 LIST and DESCRIBE all meetings/boards XO is required to take part in.	
Required/Recommended Reading:	
OPNAVINST 3120.23series (specifically Ch 3)	
US Navy Regulations 1990	
P-486 – Supply	
P-485 – Galley Inspection	
(L:\SOSMRC_Lessons\References\Galley and Habitability)	
ILT/Discussions:	
Day in the Life of XO	1.5 hr
CM 2 - Surface Forces Readiness Manual Overview	
Homework/Read Ahead Assignments:	
CBT Lesson(s):	
N/A	
Terminal / Enabling Objectives	
TO: CM 1.1 DEMONSTRATE a knowledge of policy and guidance contained in the Surface Force Readiness Manual (SFRM). EO: CM 1.1.1 STATE the purpose of the SFRM Concept. CM 1.1.2 LIST and DESCRIBE the fundamental tenets CM 1.1.3 DESCRIBE the phased approach to Education, Training, Assessment, and Certification CM 1.1.4 DESCRIBE the FRTP Training Continuum CM 1.1.5 LIST the phases of the Fleet Response Training Plan.	

	<p>CM 1.1.6 DEFINE the length of the FRTP</p> <p>CM 1.1.7 LIST and DESCRIBE the three types of FRTP Exercises.</p> <p>CM 1.1.8 DESCRIBE qualifications and certifications as they refer to the FRTP.</p> <p>CM 1.1.9 LIST the mission area certifications that are required to be continuously maintained.</p> <p>CM 1.1.10 DESCRIBE the SFRM tracking and reporting req'ments.</p> <p>CM 1.1.11 LIST and DESCRIBE the DRRS-N PESTO Pillars</p> <p>CM 1.1.12 DESCRIBE the relationship between training and PQS programs.</p> <p>CM 1.1.13 STATE the purpose of the various management programs</p> <p>CM 1.1.14 STATE the instructions, notices and bills that are required to be signed by the Commanding Officer within 90 days of assuming command.</p> <p>CM 1.1.15 DESCRIBE the purpose of Readiness Evaluations (READ-Es), Total Ship Readiness Assessments (TSRAs), Certifications, and Inspections</p>
	Required/Recommended Reading:
	CNSP-CNSLINST 3502.3 – Surface Force Readiness Manual
	CNSP-CNSLINST 3500.10 – Readiness Evaluations (READ-E) Instruction
	CNSP-CNSL-CNRMCIINST 4700.1A – Total Ships Readiness Assessment (TSRA)
	CNSP-CNSLINST 3500.11 – Surface Force Exercise Manual
	CNSP-CNSLINST 3504.1B – Redlines
	ILT/Discussions:
	Overview of SFRM 2hr
	CM-3 – ADMIN in the Command
	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives
	<p>TO: CM 3.1 DESCRIBE XO role and responsibilities in managing the Administration of the command.</p> <p>EO: CM 3.1.1 DESCRIBE different ways to manage ship's routine to optimize time management</p> <p>CM 3.1.2 LIST and DESCRIBE the various programs, meetings, tickler files. necessary for the management of internal ship's work.</p> <p>CM 3.1.3 DESCRIBE the process for how personnel in the command make requests, reports, or statements to the Commanding Officer.</p> <p>CM 3.1.4 DESCRIBE the administrative process for personnel awards and ship excellence awards.</p> <p>CM 3.1.5 LIST and DESCRIBE retention programs.</p>
	Required/Recommended Reading:
	Navy Regulations, Chapter 8
	CNSLINST 5400.1 – CNSL Force Regulations, Chapter 2-3
	CNSPINST 5400.1 – CNSP Force Regulations, Chapter 1-2, 4
	BUPERINST 1610.10C – Evaluation Manual
	MILPERSMAN – Article 1306
	SECNAVINST 1650.1H – Navy and Marine Corps Awards Manual
	SECNAV M5216.5 – Navy Correspondence Manual
	SECNAV M5210.2 – SSIC Manual
	SECNAVINST 5215.1D – SECNAV Directives Policy

	ILT/Discussions:
	Administration in the Command 2.5 hour
	CM-4 – Enlisted Distribution Verification Report
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	<p>TO: CM 4.1, LIST and DESCRIBE command's roles and responsibilities in enlisted manning management.</p> <p>CM 4.2, DESCRIBE negative impacts to Sailor and Command of EDVR mis-management.</p> <p>CM 4.3 LIST and DESCRIBE manning tools for command use in tracking/managing ship's enlisted personnel.</p> <p>EO: CM 4.1.1 LIST and DESCRIBE command's EDVR review requirement to include identifying and correcting EDVR discrepancies.</p> <p>CM 4.1.2 LIST and DESCRIBE command's reporting responsibilities for personnel management to include Enlisted Manning Inquiry Report (EMIR) and Pre-deployment Manning Report (PERSMAR).</p> <p>CM 4.1.3 LIST command personnel who should review CMS-ID and DESCRIBE the actions they should take during their review.</p> <p>CM 4.2.1 DESCRIBE effects of expired prospective gains and losses on command manning.</p> <p>CM 4.2.2 DESCRIBE effects of Distributed NEC mismatches on command manning</p> <p>CM 4.2.3 DESCRIBE effects of contract mismatch (PRD/EAOS misalignment) on command manning.</p> <p>CM 4.3.1 DESCRIBE FLT MPS program and how to use in enlisted personnel management.</p> <p>CM 4.3.2 DESCRIBE CMS-ID and how to use in enlisted personnel management.</p>
	Required/Recommended Reading:
	<u>BUPERINST 1080.53 – EDVR Manual</u>
	<p>NPC PERS-4013, Enlisted Placement Website: http://www.public.navy.mil/bupers-npc/enlisted/placement/Pages/default2.aspx</p> <p><u>CFFCINST-COMNAVPERINST 1300.1 – Enlisted Manning Policy and Procedures</u></p> <p><u>SECNAV M5510.3 – DON Personnel Security Program</u></p> <p><u>MILPERSMAN, Article 1306</u></p>
	ILT/Discussions:
	EDVR Review 1 hour
	CM-5 – Media Training
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	<p>TO: CM 5.1 MONITOR the Public Affairs (PA) program</p> <p>CM 5.2 DELIVER truthful, timely, and accurate information to the U.S. and international publics, and the Sailors, civilians, families and retirees of the Navy</p>

	EO: CM 5.1.1 STATE the Department of Defense (DoD) Principles of Information CM 5.1.2 DEFINE the terms Narrative, Theme, and Message CM 5.1.3 DESCRIBE the “Battle of the Narrative” CM 5.1.4 STATE the Department of the Navy (DoN) public information policy CM 5.1.5 DESCRIBE the necessary traits for healthy media relations CM 5.2.1 DESCRIBE the contents of a “Navy Briefing Card” CM 5.2.2 DESCRIBE the fundamentals of a media interview CM 5.2.3 DEMONSTRATE interview techniques
	Required/Recommended Reading:
	<u>CO’s Social Media Handbook</u>
	<u>CHINFOINST 5720.8A - Public Affairs Tactics Manual (Chapter 7)</u>
	Commander’s Handbook for Strategic Communication and Communication Strategy (V3.0)
	<u>SECNAV DTG 192027ZAUG10 - ALNAV 056-10 - INTERNET-BASED CAPABILITIES GUIDANCE - OFFICIAL INTERNET POSTS</u>
	<u>SECNAV DTG 192031ZAUG10 - ALNAV 057-10 - INTERNET-BASED CAPABILITIES GUIDANCE - UNOFFICIAL INTERNET POSTS</u>
	ILT/Discussions:
	Media Training 1.5 hour
	<u>CM-6 Good Order and Discipline</u>
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	TO: CM 6.1 DESCRIBE XO roles/responsibilities for maintaining good order and discipline. CM 6.2 DESCRIBE CO roles/responsibilities for maintaining good order and discipline. CM 6.3 DESCRIBE lessons learned/best practices regarding good order and discipline. EO: CM 6.1.1 DESCRIBE administrative investigation types, requirements and procedures, including line of duty determinations. CM 6.1.2 DESCRIBE importance of conducting inspections as necessary to ensure the readiness, effectiveness, and efficiency of the command. CM 6.1.3 DISCUSS Standards of Conduct CM 6.1.4 DISCUSS judicial and non-judicial proceedings CM 6.1.5 DESCRIBE the history and the statutory basis for non-judicial punishment CM 6.2.1 LIST who may impose NJP, persons upon whom NJP may be imposed, and the offenses punishable at NJP CM 6.2.2 DESCRIBE the procedures to be utilized at NJP, the actions possible at NJP, and the maximum possible punishment. Include non-punitive measures. CM 6.2.3 LIST the types of NJP, and explain the combination and apportionment of non-judicial punishment. CM 6.2.4 DESCRIBE the clemency action available to a Commanding Officer imposing NJP. CM 6.2.5 DESCRIBE the grounds for and procedures for appeals from NJP.
	Required/Recommended Reading:
	<u>Commander’s Handbook for Legal Issues (2012)</u>

	Manual for Court Martial
	Manual of the Judge Advocate General (JAGMAN)
	US Navy Regulations 1990, Chapter 8
	OPNAVINST 3120.32 (Series) – SORM
	BUPERSINST 1610.10 (Series) - EVALMAN
	General Uniform Regulations (http://www.public.navy.mil/BUPERS-NPC/SUPPORT/UNIFORMS/Pages/default2.aspx)
	JAGMAN Investigations Handbook (SEP 09)
	ILT/Discussions:
	Good Order and Discipline 1 hour
	CM -7 WQSB, WTRP, Watchbill Considerations
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	TO: CM 7.1 UNDERSTAND Command Watch Team requirements. CM 7.2 BUILD and MAINTAIN effective Watch Team planning methods. EO: CM 7.1.1 IDENTIFY Watch Bill requirements and governing directives. CM 7.1.2 REVIEW and DISCUSS Watch Team Replacement Plan. CM 7.1.3 DISCUSS Administrative assessment of Watch Bills and Watch Bill planning documents (WTRP) and School/NEC governing documents.
	Required/Recommended Reading:
	CNSL/CNSPINST 3502.3 (SFRM)
	CNSL/CNSPINST 3500.1 (READ-E Instruction)
	OPNAVINST 3120.32(series) (SORM)
	Ship's Manning Document - FLT MPS
	Specific Class Tactical Manual NTRP 3-20.6 (Series) (SIPR)
	NAVDORM
	EDORM
	NSTM 571 – UNREP , (NTTP 4-01.4 UNREP), ATP 16 (UNREP)
	NSTM 583 – BOAT OPERATIONS ; NSTM 582 – MOORING/TOWING
	NATOPS – FLIGHT OPERATIONS
	ILT/Discussions:
	WQSB, WTRP, Watchbill Considerations 1 hours
	CM-8 Training/PQS Programs
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	TO: CM 8.1 UNDERSTAND the requirements of training and personnel qualification programs. CM 8-2.0 UNDERSTAND the relationship between the successful training and personnel qualification programs and effective watch bills.

	<p>CM 8-3.0 UNDERSTAND the SFRM requirements as they relate to PQS and Training</p> <p>EO: CM 8-1.1 IDENTIFY the requirements of command training program.</p> <p>CM 8-2.1 DISCUSS the requirements of personnel qualifications program.</p> <p>CM 8-3.1 IDENTIFY and DISCUSS the various PQS and Training requirements during the different phases of the F RTP.</p>
	Required Reading / Viewing:
	<u>OPNAVINST 3120.32 Standard Organization and Readiness Manual (SORM) Chapter 8</u>
	<u>OPNAVINST 1500.22(Series) GMT Program pg 5 and Encl (1)</u>
	<u>CNSP- CNSLINST 3502.3 Surface Force Readiness Manual (SFRM) Ch 2</u>
	<u>CNSP-CNSLINST 3500.1. Readiness Evaluations (READ-E) Instruction</u>
	<u>NAVEDTRA 43100-1 (series), PQS Unit Coordinator's Guide</u>
	<u>OPNAVINST 3500.34(Series) PQS Program</u>
	ILT/Discussions:
	Training/PQS Programs 1 hour
	<u>CM-9 DRRS-N</u>
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	<p>TO: CM 9.1 DESCRIBE how DRRS-N relates to and reports ship's mission readiness.</p> <p>CM 9.2 DESCRIBE the CO's roles and responsibilities with regards to DRRS-N reporting.</p> <p>EO: CM 9.1.1 DESCRIBE how DRRS-N feeds DRRS-S and plays into Combatant Commander's ship mission tasking.</p> <p>CM 9.1.2 LIST and DESCRIBE the various system inputs to DRRS-N.</p> <p>CM 9.1.3 LIST and DESCRIBE the DRRS-N assessment values.</p> <p>CM 9.2.1 DESCRIBE CO's role in making Commander's Assessments.</p> <p>CM 9.2.2 DESCRIBE how SORTS data is reported within DRRS-N.</p> <p>CM 9.2.3 DESCRIBE how Percent Effectiveness relates to current mission assigned.</p> <p>CM 9.2.4 DESCRIBE DRRS-N reporting requirements.</p> <p>CM 9.2.5 DESCRIBE lessons learned/best practices.</p>
	Required/Recommended Reading:
	<p><u>NTRP 1-03.5 – DRRS-N Reporting Manual (Chapter 2, 3)</u></p> <p><u>CTF 20 DTG 121400ZDEC11 – DRRS-N Readiness Reporting Guidance</u></p> <p><u>CNSL, Semi-annual Update to Reporting Requirements for Ships and Units Assigned to CNSL</u></p> <p>OPNAVINST C3501.385, DRRS-N BMD SUPP (SIPR)</p> <p><u>CNSP/CNSLINST 3040.2 (24JUN13) – Casualty Reporting</u></p> <p><u>NWP 1-03.1 – Operational Reports</u></p> <p>10 USC 117, Readiness reporting system: establishment; reporting to congressional committees</p> <p>DoD Directive 7730.65 (03 Jun 02), Department of Defense Readiness Reporting System</p> <p>DoD Instruction 7730.66 (08 Jul 11), Guidance for the Defense Readiness Reporting System</p>

	OPNAVINST 3501.360 (28 Jan 08), Defense Readiness Reporting System OPNAVINST 3500.38B (30 Jan 07), Universal Naval Task List (UNTL) OPNAVINST C3501.2K CH -1 (17 Feb 12), Mission Area and ROC/POE Statements DRRS-N SUM 3.0.48, DRRS-N Software User Manual USFF N6 (DTG 132210ZNOV12), DRRS-N IA CCC Reporting Requirements USFF N6 (DTG 251541ZAPR13), DRRS-N IA CCC Reporting Requirements-First Look
	ILT/Discussions:
	DRRS-N 1.5 hour
	CM-11 Supply Day
	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives
	TO: CM 11.1 DESCRIBE CO's role and responsibilities in ship's Supply management. EO: CM 11.1.1 DESCRIBE CO's role in managing Supply Officer expectations. CM 11.1.2 DESCRIBE CO's role in S-1(General Stores). CM 11.1.3 LIST and DESCRIBE CO's monthly supply report. CM 11.1.4 EVALUATE CO's monthly supply report. CM 11.1.5 DESCRIBE CO's role in the Supply Management Certification. CM 11.1.6 DESCRIBE CO's/Command's involvement in the 2M Process. CM 11.1.7 DESCRIBE CO's role in postal operations. CM 11.1.8 DESCRIBE CO's role in CMP management. CM 11.1.9 DESCRIBE CO's role/requirements for MAMs management. CM 11.1.10 DESCRIBE CO's role/requirements for HAZMAT management. CM 11.1.11 LIST and DESCRIBE common pitfalls/issues in Supply management. CM 11.1.12 DESCRIBE lessons learned/best practices of successful Supply departments.
	Required/Recommended Reading:
	INSURV Habitability Check List OPNAVINST 5112.6D – Postal Instruction P-485 – Galley Inspection (Vol 1)
	ILT/Discussions:
	TYCOM Supply Concerns 2 hours
	S1, S2, S3, S4 2 hours
	NSCS Mock Up Tour 2 hours
	CM-12 Training Team Seminar
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	TO: CM 12.1 DESCRIBE XO's role in ship's training teams. EO: CM 12.1.1 DESCRIBE XO's role in running Integrated Training Team. CM 12.1.2 DESCRIBE lessons learned/best practices on leading training teams.
	Required/Recommended Reading:
	CNLS/CNSPINST 3502.3 (SFRM)

	ATG ULT Guide
	CNSP-CNSLINST 3500.10 – Readiness Evaluations (READ-E) Instruction
	CNSP-CNSL-CNRMCIINST 4700.1A – Total Ships Readiness Assessment (TSRA)
	CNSP-CNSLINST 3500.11 – Surface Force Exercise Manual
	Recommended Websites:
	ATG Toolbox
	ILT/Discussions:
	Training Team Seminar 1 hr
	CM-13 Ship's Safety Program
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	Terminal / Enabling Objectives
	<p>TO: CM 13.1 DESCRIBE the command roles and responsibilities for Command Safety programs. (Command Safety,Traffic Safety/Motorcycle Safety Recreational/Off Duty Safety)</p> <p>CM 13.2 DESCRIBE the requirements for Safety surveys, Industrial Hygiene surveys, and Safety self-assessment.</p> <p>CM 13.3 DESCRIBE the training requirements for Command Safety programs.</p> <p>CM 13.4 DESCRIBE safety program requirements in relation to the SFRM</p> <p>EO: CM-13.1.1 REVIEW the responsibilities of the Commanding Officer and key supporting personnel in identified Command Safety programs.</p> <p>CM-13.1.2 DESCRIBE the requirements for overall Command Safety Program</p> <p>CM-13.1.3 DESCRIBE the requirements for Traffic Safety and Motorcycle Safety Programs</p> <p>CM-13.1.4 DESCRIBE the requirements for Recreational/Off Duty Safety Program</p> <p>CM-13.2.1 DESCRIBE the requirements for Safety Survey (execution and reporting)</p> <p>CM-13.2.2 DESCRIBE the requirements for Industrial Hygiene Survey (execution and reporting)</p> <p>CM-13.2.3 DESCRIBE the requirements for Annual Safety Self Assessment (execution and reporting)</p> <p>CM-13.3.1 DESCRIBE the requirements for crew Safety training (standdowns, GMT)</p> <p>CM-13.3.2 DESCRIBE the requirements for Traffic and Motorcycle safety training</p> <p>CM-13.4.1 DESCRIBE the safety program requirements in relation to the SFRM</p>
	Required/Recommended Reading:
	OPNAVINST 5100.19E, Navy Safety and Occupational Health (SOH) Program Manual for Forces Afloat (section on Command Program)
	OPNAV INSTRUCTION 5100.12J, Navy Traffic Safety Program (TSR/MSR Command Requirements)
	OPNAVINST 5100.25C, Navy Recreation and Off-duty Safety Program (newly updated) (Command Requirements)
	OPNAVINST 3500.39C, Operational Risk Management
	AFLOAT SAFETY ADVISORY 2-12 (221307Z AUG 12), Afloat Safety Manager Assistant
	ALSAFE/043/13 (021508Z AUG 13) Requirements for the Designation Of Safety Authority (SA)

	ALSAFE 054/13 (081913Z OCT 13) Navy Safety Self Assessment Reporting Procedures for the CY2013 Assessment Period	
	ALSAFE/061/13 (042104Z NOV 13), Travel Risk Planning System (TRIPS)	
	Recommended Websites: http://safetycenter.navy.mil	
	ILT/Discussions:	
	Ship's Safety Program	1 hour
	CM-15 Firefighting Training	
	Homework/Read Ahead Assignments:	
	N/A	
	Terminal / Enabling Objectives	
	As briefed at Firefighting School	
	Required/Recommended Reading:	
	NSTM 555	
	ILT/Discussions:	
	Protective Clothing / SCBA / NFFTI	2 hours
	Lab/Trainer	
	PEARS / PECU / Hose Handling / Direct Fire Attack	3 hours
	CM-17 Enlisted Evaluations	
	Homework/Read Ahead Assignments:	
	N/A	
	Terminal / Enabling Objectives	
	TO: CM 17.1 DESCRIBE the enlisted board process and how to write an Evaluation to get your best Sailors selected for promotion to CPO and beyond. EO: CM 17.1.1 DESCRIBE the board process for enlisted record review and promotion boards. CM 17.1.2 DESCRIBE the required elements of an EVAL, based on the current FY board precept. CM 17.1.3 DESCRIBE the proper use of space, capitalization, and centering to make an EVAL easy for a records briefer to prep. CM 17.1.4 DESCRIBE who the audience is for the EVAL.	
	Required/Recommended Reading:	
	BUPERINST 1610.10C – Evaluation Manual	
	FYXX Board Precept (http://www.public.navy.mil/bupers-npc/boards/activedutyenlisted/Documents/FY-15/FY-15%20Enlisted%20Advancement%20Precept.pdf)	
	ILT/Discussions:	
	Enlisted Evaluations/CPO Selection Boards (Guest Speaker)	1.5 hours
	CM-18 PERS 41 Community Brief	

	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives
	TO: CM 18.1 DISCUSS latest developments and changes in the SWO community in order to allow shipboard leadership to understand and properly counsel their officers and enlisted Sailors. EO: CM 18.1.1 DESCRIBE current Division Officer Sequencing Plan CM 18.1.2 DESCRIBE current sequencing of first shore duty options for SWOs CM 18.1.3 DESCRIBE current sequencing plan for Department Heads CM 18.1.4 DESCRIBE the Command Qualification Process and how it affects current and future Fleet Department Heads
	Required/Recommended Reading:
	PERS 41 Quarterly Newsletter (most recent version)
	ILT/Discussions:
	SWO Community Brief 2 hours
	CM-19 PERS 4013 Enlisted Placement Brief
	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives
	TO: CM 19.1 DESCRIBE how PERS 4013 interacts with Sailors and ships in order to ensure proper manning. EO: CM 19.1.1 DESCRIBE the CMS-ID and enlisted billet application process. CM 19.1.2 DESCRIBE the role of the ship's EDVR and other communications with Enlisted Placement in order to ensure active management of the ship's manning. CM 19.1.3 DESCRIBE the process of "FIT" and "FILL" and how that affects ship's manning. CM 19.1.4 DESCRIBE the required reports to Enlisted Placement prior to deployment to ensure proper manning. CM 19.1.5 DESCRIBE ships' priority rankings in regard to current mission (maintenance, pre-deployment, sustainment, FDNF) CM 19.1.6 DESCRIBE current initiatives to get the Fleet manned appropriately, to include Early shore rolling, CPO to sea, ...
	Required/Recommended Reading:
	CFFCINST-COMNAVPERSINST 1300.1 – Enlisted Manning Policy and Procedures (PERSMAR)
	ILT/Discussions:
	PERS 4013 Enlisted Placement Brief (Guest Speaker) 1.5 hour
	CM-20 PERS 413 Officer Placement Brief
	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives
	TO: CM 20.1 DESCRIBE how PERS 413 interacts with Officers and ships in order to ensure proper manning.

	EO: CM 20.1.1 DESCRIBE the downstream fill and billet application process. CM 20.1.2 DESCRIBE the role of the ship's LORTARP and other communications with Officer Placement in order to ensure active management of the wardroom's manning. CM 20.1.3 DESCRIBE current initiatives for SWO sequencing across the continuum from Ensign to Captain.	
	Required/Recommended Reading:	
	NPC PERS 41 Website (http://www.public.navy.mil/bupers-npc/officer/Detailing/surfacewarfare/Pages/Placement.aspx)	
	ILT/Discussions:	
	PERS 413 Placement Brief (Guest Speaker)	1.5 hour
	CM-21 PERS 41 FITREP Seminar	
	Homework/Read Ahead Assignments:	
	CBT Lesson(s):	
	N/A	
	Terminal / Enabling Objectives	
	TO: CM 21.1 DESCRIBE how to write a FITREP to get your Number 2 DH selected for promotion and command at sea EO: CM 21.1.1 DESCRIBE the contents of a successful FITREP CM 21.1.2 DESCRIBE who the audience is for the FITREP CM 21.1.3 DESCRIBE the proper use of space, capitalization, and centering to make a FITREP easy for a records briefer to prep. CM 21.1.4 IDENTIFY the goods and others from a series of student sample FITREPS written for their Number 2 DH.	
	Required/Recommended Reading:	
	BUPERINST 1610.10C – Evaluation Manual	
	ILT/Discussions:	
	SWO FITREP Brief	2 hours
	Practical Work:	
	FITREP Assignment Due Wednesday, Week 7	
	CM-22 PCO/MCO Mentor Session	
	Homework/Read Ahead Assignments:	
	N/A	
	Required/Recommended Reading:	
	ILT/Discussions:	
	Mentor session with Major Command Officers	2 hours
	CM-24 Environmental Law for COs	
	Homework/Read Ahead Assignments:	
	CBT Lesson(s):	

	N/A
	Terminal / Enabling Objectives
	TO: CM 24.1 DESCRIBE CO's roles and responsibilities related to environmental laws and compliance. EO: CM 24.1.1 DEFINE operational environmental law. CM 24.1.2 DESCRIBE Navy policy IAW the statutes that pertain to Operational Environmental Law. CM 24.1.3 DESCRIBE legal requirements during ship training and testing events. CM 24.1.4 DESCRIBE how compliance with environmental laws effects future ship/Navy training and testing. CM 24.1.5 IDENTIFY CO's liability for breaking environmental laws.
	Required/Recommended Reading:
	OPNAVINST 5090.1C CH-1 – Environmental Readiness Program Manual (and Appendices) (Chapter 22-12.3.3.1) (JUL 2011)
	DODINST 4715.05, Management of Environmental Compliance at Overseas Installations
	NWP 4-11
	Websites:
	SPORTS info: HTTP://SPORTS.NAVY.SMIL.MIL .
	PMAP information: https://geonet.spawar.navy.mil/pmap/ (includes Toolbox message)
	ILT/Discussions:
	Environmental Law Brief 1 hour
	CM-25 Electronic Key Management System Brief
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	TO: CM 25.1 DESCRIBE CO's roles and responsibilities for EKMS. EO: CM 25.1.1 DEFINE EKMS organization and Tier Levels. CM 25.1.2 DESCRIBE the CMS Advice and Assistance team role in periodic training visits. CM 25.1.3 STATE the requirements for the Commanding Officer to spot check the EKMS account. CM 25.1.4 LIST and DESCRIBE key members of the EKMS management team aboard ship and their required qualifications. CM 25.1.5 LIST and DESCRIBE EKMS inventory requirements. CM 25.1.6 LIST and DESCRIBE periodic inspection requirements. CM 25.1.7 DEFINE a COMSEC incident and a Practice Dangerous to Security, both reportable and non-reportable.
	Required Reading / Viewing:
	EKMS for CO's Handbook
	EKMS-1 – EKMS Policy and Procedures Manual
	EKMS-3 – EKMS Inspection Manual
	Websites:
	https://usff.portal.navy.mil/sites/cyberfor/NCMS/default.aspx

	http://www.fleetforces.navy.smil.mil/netwarcom/ncms/default.aspx
	ILT/Discussions:
	EKMS for CO's Brief 1.5 hours
	CM-26 Port Visit Planning/Concerns
	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives
	<p>TO: CM 26.1 DESCRIBE the requirements that must be met prior to conducting a foreign port visit.</p> <p>EO: CM 26.1.1 DESCRIBE the role of the Port's Husbanding Agent, NCIS Agent, Liaison, and Foreign Area Officer (FAO).</p> <p>CM 26.1.2 LIST and DESCRIBE the messages that need to be transmitted prior to the visit, upon arrival, and throughout your time in port.</p> <p>CM 26.1.3 DESCRIBE the reporting requirements associated with a Liberty Incident.</p> <p>CM 26.1.4 DESCRIBE the requirements that are associated with Official Visits..</p> <p>CM 26.1.5 DESCRIBE post port visit reporting requirements.</p>
	Required/Recommended Reading:
	<p>OPORD 4000 (C6F—for LANT Deployers/Rota FDNF)</p> <p>OPORD 201 (C3F/C7F—for PAC Deployers/FDNF)</p> <p>OPORD 2000-11 (LANTFLT)</p> <p>OPORD 1000 (C5F)</p> <p>Fleet Specific Liberty Policy Guidance (download from applicable Fleet CAS website)</p> <p>SECNAV MEMO dtd 30 APR 14</p> <p>ASN (RDA) MEMO dtd 11 MAR 14</p> <p>FFC P4 MSG 251532ZAPR14 SHIP PORT VISIT CONTROLS AND OVERSIGHT</p> <p>SECNAV 061550Z NOV 14 ETHICS AND CONTRACTING EXCELLENCE</p> <p>CNSP 252344Z JUN 15 HUSBANDING SERVICE PROVIDER (HSP) AND PORT VISIT PLANNING</p> <p>CFFC 252000Z JUL 14 REVISED CTF80 HUSBANDING PROVIDER LOQREQ</p>
	ILT/Discussions:
	Port Visit Planning/Concerns Brief 1 hour
	Practical Work
	Port Visit P-work 1 hour
	CM-27 Standing Orders
	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives
	<p>TO: CM 27.1 DESCRIBE CO's roles/responsibilities for Standing Orders</p> <p>EO: CM 27.1.1 DESCRIBE the requirements for Standing Orders per the NAVDORM and other Navy directives.</p> <p>CM 27.1.2 DESCRIBE best practices/lessons learned for writing Standing Orders.</p>

	Required/Recommended Reading:
	CNSP-CNSLINST 3530.4D - NAVDORM (JULY 2013)
	ILT/Discussions:
	Standing Orders Seminar 1.5 hours
	CM-28 FRTP Considerations/READ E-1
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A
	Terminal / Enabling Objectives
	TO: CM 28.1 DESCRIBE the requirements for conduct of READ E-1. EO: CM 28.1.1 DESCRIBE the requirements for Manpower and NEC data. CM 28.1.2 DESCRIBE the requirements for Schools review for READ E-1. CM 28.1.3 DESCRIBE the requirements for Watch bill review for READ E-1. CM 28.1.4 DESCRIBE Management Program review for READ E-1. CM 28.1.5 DESCRIBE the requirements for Material/Equipment checks for READ E-1. CM 28.1.6 DESCRIBE the requirements for assessing proficiency for READ E-1. CM 28.1.7 DESCRIBE the reporting requirements for READ E-1.
	Required/Recommended Reading:
	READ E Manual, COMNAVSURFPAC.COMNAVSURFLANT 3500.10 (Chapter 2) CNSL/CNSPINST 3502.3 (SFRM) CNSP-CNSLINST 3500.11 – Surface Force Exercise Manual
	ILT/Discussions:
	READ E-1 Execution Lessons Learned/Best Practices Brief 1 hour
	CM-29 ADAMS For Leaders
	Homework/Read Ahead Assignments:
	N/A
	Terminal / Enabling Objectives (embedded CIN from CPPD)
	TO: CM 29.1 MAINTAIN an effective command alcohol and drug abuse prevention program in accordance with Military Substance Abuse Prevention and Control, SECNAVINST 5300.28 (Series) (CTTL item # 7). CM 29.2 EXPLAIN your role in the Navy's alcohol and drug prevention program in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 22) CM 29.3 ESTABLISH an effective command alcohol and drug abuse prevention program in accordance with Military Substance Abuse Prevention and Control, SECNAVINST 5300.28 (Series) (CTTL item # 1) CM 29.1.1 ANALYZE current trends of substance abuse in accordance with Navy Alcohol and Drug Abuse Prevention (OPNAV 135F) website (CTTL items # 14, 21, 26) CM 29.1.2 DELINEATE Navy-wide alcohol and drug problems within the command in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 8) CM 29.1.3 ANALYZE the threats to readiness posed by alcohol and drug abuse in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST

	<p>5350.4 (Series) (CTTL item # 13)</p> <p>CM 29.1.4 ANALYZE key characteristics to evaluate the command climate for alcohol and drug problems in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 20)</p> <p>CM 29.1.5 DEFINE criteria for an alcohol and drug incident in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 10)</p> <p>CM 29.1.6 OUTLINE the process following an incident in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 17)</p> <p>CM 29.1.7 OUTLINE the BUMED continuum of care policy regarding substance abuse treatment, BUMEDINST 5353.4A (CTTL item # 15)</p> <p>CM 29.1.8 LEVERAGE the role of the Command DAPA in support of alcohol and drug prevention, post incident, and advising in accordance Navy Alcohol and Drug Abuse Prevention and Control,</p> <p>CM 29.1.9 IDENTIFY critical components to write and implement a successful Command Prevention Policy in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 16)</p> <p>CM 29. 2.1 ANALYZE ways to support the roles and responsibilities of the Command DAPA in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL items # 27, 28, 29)</p> <p>CM 29.2.2 ANALYZE senior leadership's responsibility to the Command Urinalysis Program in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 29)</p> <p>CM 29.2.3 ASSESS proper procedures of Command DAPA in handling incidents and aftercare in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL items # 9, 11, 25, 27)</p> <p>CM 29.2.4 OUTLINE ways to coordinate with appropriate authority on alcohol and drug legal issues in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 23)</p> <p>CM 29.2.5 DETERMINE when to initiate Administrative Separation in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL item # 24)</p> <p>CM 29.3.1 SET command goals of a successful Command Prevention Program in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL items # 2, 3, 18, 30)</p> <p>CM 29.3.2 IDENTIFY the steps to build a successful Command Prevention Program in accordance with Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series) (CTTL items # 3, 4, 5, 6, 12)</p>
	Required/Recommended Reading:
	Navy Alcohol and Drug Abuse Prevention and Control, OPNAVINST 5350.4 (Series)
	ILT/Discussions:
	ADAMS For Leaders Curriculum 3 hours
	(CPPD Embedded CIN)
	CM-30 CO Mentor Session (2 Sessions over the whole course)
	Homework/Read Ahead Assignments:
	CBT Lesson(s):
	N/A

	Required/Recommended Reading:
	NA
	ILT/Discussions:
	CO, SWOS Mentor session 3.5 hours
	<u>CM-31 PTSD/Combat Stress/Mass Casualty</u>
	Homework/Read Ahead Assignments:
	USS COLE Case Study (L:\N75_Command AtSeaStudents\SURFACE COMMANDER'S COURSE\CASE STUDIES)
	Terminal / Enabling Objectives
	TO: CM 31.1 DESCRIBE the effects of Post Traumatic Stress Disorder on shipboard personnel. EO: CM 31.2 DESCRIBE the responsibilities of Commanding Officer and key personnel in Mass Casualty CM 31.1.1 DESCRIBE the effects of Post Traumatic Stress Disorder on shipboard personnel CM 31.1.2 DESCRIBE the responsibilities of the Commanding Officer and key supporting personnel for personnel diagnosed with PTSD. CM 31.2.1 DESCRIBE responsibilities of Command Officer and key personnel in Mass Casualty CM 31.2.2 DISCUSS and APPLY lessons from Case Study.
	Required/Recommended Reading:
	<u>OPNAVINST 3120.32 Series, Mass Casualty Bill</u> Review PTSD Information at the following website: http://www.med.navy.mil/sites/nmcsc/nccosc/serviceMembersV2/Pages/default.aspx http://www.med.navy.mil/sites/nmcsc/nccosc/leadersV2/Pages/default.aspx
	NTTP 1-15M Combat and Operational Stress Control (SIPR CM-31 Refs) L:\N75_Lessons\1-Surface Commanders Course\Command Management\CM 31)
	ILT/Discussions:
	Mass Casualty – Leadership Actions .5 hour
	PTSD/Combat Stress – Leader’s Role in Prevention/Treatment Brief 1.5 hours
	<u>CM-35 Aviation Safety and Lessons Learned</u>
	Homework/Read Ahead Assignments:
	N/A
	Required/Recommended Reading:
	HAZREPs (L:\N75_Command AtSeaStudents\SURFACE COMMANDER'S COURSE\CASE STUDIES\Surface Ship Aviation Mishap)
	<u>Class C Summary Document</u>
	<u>NATOPS – Helo Operations with Air Capable Ships</u>
	<u>Command Investigation for HSC-6</u>
	ILT/Discussions:
	Aviation Safety and Lessons Learned 1 hour